

# **What I Wish I'd Known When I Started as a CI Facilitator**

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I wish I knew . . .

Being a successful CI facilitator encompasses the essential aspects of focusing on both **technical skills** and the **interpersonal dynamics** crucial for driving **meaningful change** within organizations.

# I wish I knew how crucial it is to

- **Understand Organizational Culture:** Recognize that CI efforts heavily depend on organizational culture. Spend time understanding the current culture and how it influences change initiatives.
- **Build Relationships:** Success in CI facilitation hinges on relationships. Invest in building trust with teams and stakeholders early on to foster open communication and collaboration.

# I wish I knew how to

- **Embrace Resistance:** Anticipate resistance to change and view it as an opportunity rather than a hurdle. Address concerns transparently and involve detractors in the process to gain their support.
- **Balance Quick Wins and Long-Term Goals:** Aim for quick wins to demonstrate the effectiveness of CI initiatives but keep sight of long-term strategic goals to sustain momentum and drive continuous improvement with the adoption of emerging technologies.

# I wish I knew how to

- **Master Facilitation Skills:** Develop strong facilitation skills to guide teams through problem-solving and decision-making processes effectively. This includes **managing group dynamics**, **keeping discussions on track**, and **fostering creativity**.
- **Garner Leadership Support:** Engage with and secure support from senior leadership early on. Their endorsement and involvement are crucial for overcoming organizational barriers and ensuring CI initiatives receive necessary resources.

# I wish I knew how to

- **Measure Impact:** Establish metrics and mechanisms to track the impact of CI initiatives. Regularly evaluate outcomes against initial goals to demonstrate value and inform future improvements.
- **Leverage Self-Reflection:** Regularly reflect on your own facilitation style and effectiveness. Solicit feedback from teams and stakeholders to identify areas for improvement and refine your approach.

**Questions?**