

Wed June 3

Google Doc: <https://bit.ly/vr2020-strategic>

Virtual Residency Workshop 2020

“Strategic Thinking & Visioning”

Moderator: Henry Neeman, U Oklahoma, Director, OU Supercomputing Center for Education & Research (OSCER)

Shafaq Chaudhry, U Central Florida, Assistant Director, Research IT

Shawn Doughty, Tufts U, Manager, Research Computing

Frank Feagans, U Texas Dallas, VP and CIO

Claire Mizumoto, U California San Diego, Director, Research IT Services

Annamaria Szakonyi, St. Louis U, Research Computing Architect

Scott Valcourt, U New Hampshire, Director of Strategic Technology

Shafaq Chaudhry

Assistant Director, Graduate & Research IT, Office of Research, UCF

NSF Trusted CI Cybersecurity Fellow, 2019

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- offer a service designed to address the needs of a consumer group
- Examples
 - Data collection and analysis tools
 - Cloud computing
 - Technical consulting
 - CUI/FISMA environment

Service Provider



- make (an action or process) easy or easier
- Liaise with HPC, library, other IT depts, InfoSec Office, Research Compliance, C&G office
- Examples:
 - GIS facilitation
 - SPSS facilitation
 - Agreements with vendors

Research Facilitator



- one who supports or promotes the interests of a cause or group
- Examples:
 - Researcher Needs Assessments
 - External capabilities assessments
 - Presenting to senior leadership (VPR, Provost, Faculty Senate)

Researcher Advocate



<p>RESEARCH CAFÉ</p>	<p>GETTING STARTED WITH AWS</p>
<p>GIS & DATA COLLECTION TOOLS</p>	<p>DATA TRANSFER WITH GLOBUS</p>
<p>TECHNICAL CONSULTING</p>	<p>UPCOMING WORKSHOPS</p>

<p>RESEARCH DATA ARCHIVES</p>	<p>ADVANCED RESEARCH COMPUTING CENTER</p>
<p>Open Science Grid</p>	<p>XSEDE Extreme Science and Engineering Discovery Environment</p>
<p>UCF INFOSEC</p>	<p>UCF Office of Research</p>
<p>ArcGIS</p>	<p>SPSS</p>
	<p>REDCap Research Electronic Data Capture</p>

EPOC
Engagement and Performance Operations Center

Google Cloud



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Roles

- Sponsor/Stakeholder
- Systems Facing
- Researcher Facing
- Software Data Facing

Frank Feagans

Vice President and Chief Information Officer
University of Texas at Dallas

OIT Business Strategies

- Focus on delivery of IT services that improve agility, quality & availability, while continuing to reduce operational costs.
- Leverage digital transformation to enhance learning, strengthen collaboration, reduce administrative burden & boost decision making capabilities.
- **Provide cyber-infrastructure services that help advance research & attract T/TT faculty.**
- Establish a partnering, “can do” customer-care culture with our customers, stakeholders, colleagues & each other.

Higher Ed (2011-present)

- UTD HPC
- U of AZ HPC

Private Sector (1981-2011)

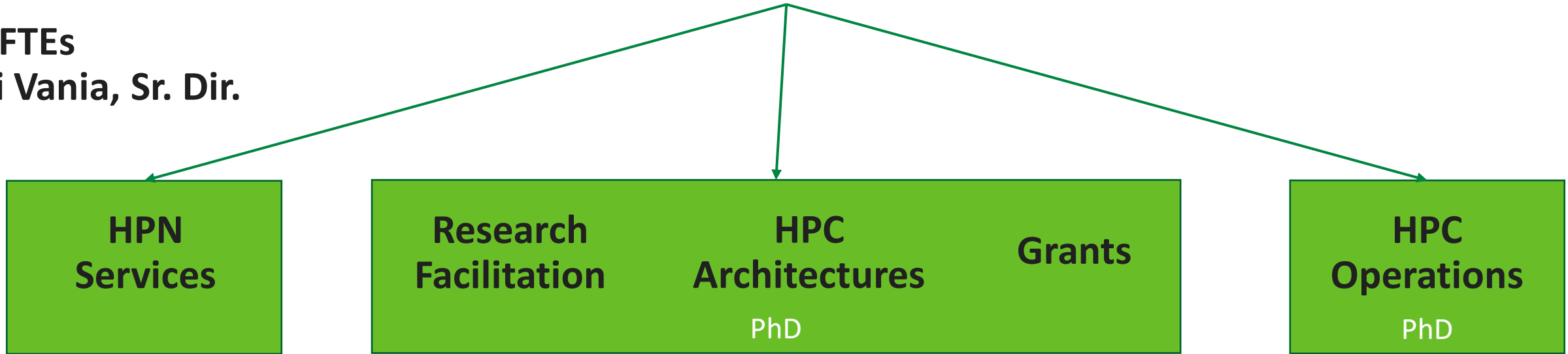
- McD HPC

MS, Computer Sci. – U of IL

BS, Computer Eng. – U of IL

UTD “Science-Optimized” Cyber-Infrastructure Services

6 FTEs
Gi Vania, Sr. Dir.



GENI	TACC OSG AWS	Ganymede (condo) Europa (shared) Io (storage/AI/ML)	Private PI HPC Fed Reserve HPC Data Management
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UC San Diego

About the University of California San Diego:

- RI Research Institution
- \$1.35B in annual research funding
- One of the 10 campuses in the University of CA System
- ~3,000 Faculty and ~1300 Postdocs and ~40k students

CLAIRE MIZUMOTO

DIRECTOR, RESEARCH IT SERVICES

- A division of the central IT Services, under CIO
- As a formal group, Research IT is just 5 years old
- We have both Executive IT Governance and Research IT Governance



WHAT WE DO

Newsflash: We didn't start in an HPC/HTC Center

Researcher-Facing

not necessarily systems-, services-focused

- Consultation Services
- Proofs of Concept & Pilot Programs
- Sell off small percentages of effort, co-located Researcher-Facing professionals,
- Contract and Grant Support
- Training, Software Support

Built on the long-tail of research, partnerships with service-providers, fill the gaps in support

Acutely aware of the RCD Ecosystem





SAINT LOUIS
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Research Computing Expert:

- IT & Research liaison
- Internal consultant and advisor to the research community
- Designer of research technologies
- “IT Ninja”
- Previously: app support & projects

Products and Services:

- Research Computing Consulting
- HPC
- Cloud computing
- Strategy advisor
- Project implementations
- Process improvements
- Security & compliance reviews
- External partnerships

Report to CISO

PhD Student & Researcher:

- Effects of technology (AI, ML) and technology policies on social justice and equity
- Application of technology to fight human trafficking and the exploitation of women and children

STEM Education & Advocacy:

- CyberAmbassadors Program (MSU, NSF)
- Leadership in Women in Tech groups (women & underrepresented groups in STEM)



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Strategic Technology



**University of
New Hampshire**

Research Computing Professional

- XSEDE Campus Champion – Started as a TeraGrid Campus Champion just before the change in 2011
- RC Evangelist – “Fake it till you make it” doesn’t work
- Project Management isn’t just for Central IT anymore
- Strategic Thinking – where do you want to be, when, and what are the steps to get there



Q&A

- Can you give us some examples of projects that you initiated and how you came up with the vision(s) for those projects?

Q&A

- How do you align your vision for your organization with the vision and direction provided by the VP/VC-Research, CIO, etc.?

Q&A

- Does your strategic planning include input from a Research Governance and/or Advisory Group? If so, how does that affect your plans?

Q&A

- How do you support others (researchers, departments, partners) as an RCF in thinking strategically themselves?

Q&A

- How does your autonomy (or lack thereof) affect your vision and strategic planning?

Q&A

- To what extent does funding/financial backing affect your development of a strategic plan?

Q&A

- What's your vision for your own organization?
How did you come up with it?

Q&A

- Can you give us some examples of how you used strategic thinking to resolve an issue or need for your organization and/or your researchers?

Q&A

- How did you learn how to do strategic thinking and visioning?