Things I Wish I'd Known Before I Became a CI Leader
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My Background

28 years in computing
• University of California
• Industry (ChipSoft, Intuit, IVAC, Inform, Dataworks…)

Education
• Masters in Architecture-based Enterprise Systems Engineering Leadership
• PhD Computer Science (in progress)
How did I get here?
Things I Wish I’d Known…

- Still mostly people issues (not technical)
- Growth opportunities may be disguised as extra work
- Being known helps (fight the wallflower instinct)
- Latch on to visionaries, but…
- Find your own vision
  - Gaps, pain points, increasing impact
  - ‘Why doesn’t this exist?’
- Try to get paid to do work you would (want to) do anyway! (see above)
Do what you can, where you are, with what you have.
- Teddy Roosevelt

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